

KIRKLEES HEALTH & WELLBEING BOARD	
MEETING DATE:	28 June 2018
TITLE OF PAPER:	Integrated Care System in Development
1.	Purpose of paper
1.1	On 25th May NHS England and NHS Improvement jointly announced that West Yorkshire and Harrogate Health and Care Partnership (WYH Partnership) that Kirklees is a part of will be one of 4 areas to be part of the Integrated Care System (ICS) Development Programme. The other three are: Gloucestershire, Suffolk and North East Essex and West, North and East Cumbria.
1.2	This report outlines key information about being part of the ICS in Development Programme.
2	Background
2.1	Kirklees has been part of the WYH Partnership since the start of Sustainability and Transformation Plan in March 2016.
2.2	In June 2017, there were 8 partnerships that were invited to be part of the Integrated Care System Development programme as part of the first wave. WYH Partnership is part of the second wave to receive this development support.
2.3	Becoming part of the ICS Development Programme is seen by the WYH Partnership leadership as the next step in developing the sophistication of process and relationships to take on some powers and budgets from national bodies, to have decisions about investment in health and care taken more locally by those with a closer relationship to the impact of the funds and decisions.
2.4	In practice, this does not change the status of the partnership, or sign us up to new ways of working. What it does mean is that we can start the negotiations, as a regional grouping, as to which freedoms and flexibilities we will take on from NHS England and NHS Improvement to deliver health and care more locally.
2.5	All partners are clear that the next phase of partnership working is about the right systematic leadership for integration across health and care from across all the 34 organisations that make up the partnership.
2.6	Specifically, it is not councils or the NHS in our region becoming part of an Accountable Care Organisation or an Accountable Care System. It includes continuing to negotiate for the kind of WYH Health and Care Partnership and partnership outcomes ¹ that we have agreed are important: investment in prevention, primary care and mental health, community-wellbeing, better join up between 'health' and 'care' and democratic accountability and transparency about where we direct our collective resources.

¹ Please see 'Our Next Steps to Better Health and Care for everyone'
<https://www.wyhpartnership.co.uk/news-and-blog/news/our-next-steps-better-health-and-care-everyone-west-yorkshire-and-harrogate>

- 2.7 The Joint Health and Wellbeing Strategy 2014-2020 continues to guide our efforts to improve the health and care system – it sets the ambition for Kirklees to be a district combining great quality of life and a strong and sustainable economy where there is high prosperity and low inequality and people enjoy better health throughout their lives. These principles guide our involvement in the WYH Partnership and our engagement with central government and NHS England.
- 2.8 The Kirklees Health and Wellbeing Plan is our ‘place based plan’ and sets in more detail our plans to implement the priorities set out in the Joint Health and Wellbeing Strategy. The Board is receiving a report on the next stage of development of the Kirklees Health and Wellbeing Plan under a separate agenda item.

- 3 Proposal**
- 3.1 As part of the ICS in Development programme, WYH Partnership would be given:
- Greater financial backing in terms of access to transformation funding
 - Clearer routes for democratically elected councillors to influence, challenge and inform the development of integrated care for the people of West Yorkshire and Harrogate
 - Better access to capital funding to support new service developments
 - Capacity, support and access to expertise from national bodies and international best practice, including new models of care, transformation and analytics
 - Taking on powers from NHS England, if the deal is fair and when the time is right
- 3.2 The WYH Partnership works on the basis of subsidiarity ensuring work and investment is done as close as possible to communities, where it is effective and cost-effective to do so. The three tests for this are:
- Do we need a critical mass beyond local population level to achieve the best outcomes?
 - Will sharing and learning from best practice and reduce the variation in some outcomes for people across different areas?
 - Can we achieve better outcomes for people overall by applying critical thinking and innovation to ‘wicked issues’?
- 3.3 These principles will continue to guide what work is undertaken in neighbourhoods, at Kirklees level or at the wider West Yorkshire and Harrogate level.

- 4 Financial Implications**
- 4.1 Details of the financial package agreed with NHS England and NHS Improvement will emerge through the summer months and will be included in future discussions.

5 Sign off

Richard Parry, Strategic Director for Adults and Health, Kirklees Council

6 Next Steps

- 6.1 The WYH Partnership is working on developing a partnership agreement/ memorandum of understanding for partners to agree on how they will work together in the new Shadow Integrated Care System.
- 6.2 To date most of the working relationships in the partnership have been governed by the Terms of Reference for the Senior Leadership Executive (SLE). Going forward, and particularly in anticipation of greater levels of mutual accountability and devolved decision making, it was decided that there needs to be a clearer statement of intent from all partners, one that reflects the ways we have already developed of working together in West Yorkshire and Harrogate.
- 6.3 This will be further discussed over the summer months with the aim to have a proposal or recommendation for the September Health and Wellbeing Board.

7 Recommendations

- 7.1 The Health and Wellbeing Board is asked to:
- Note the decision by NHS England and NHS Improvement to include West Yorkshire and Harrogate Health and Care Partnership in the next wave of Integrated Care Systems in Development.
 - Continue to shape the Kirklees engagement in the development of the Partnership agreement.

8. Contact Officer

Rachael Loftus, Head of Regional Health Partnerships, rachael.loftus@leeds.gov.uk , 07891 2719054